

April 13, 2022

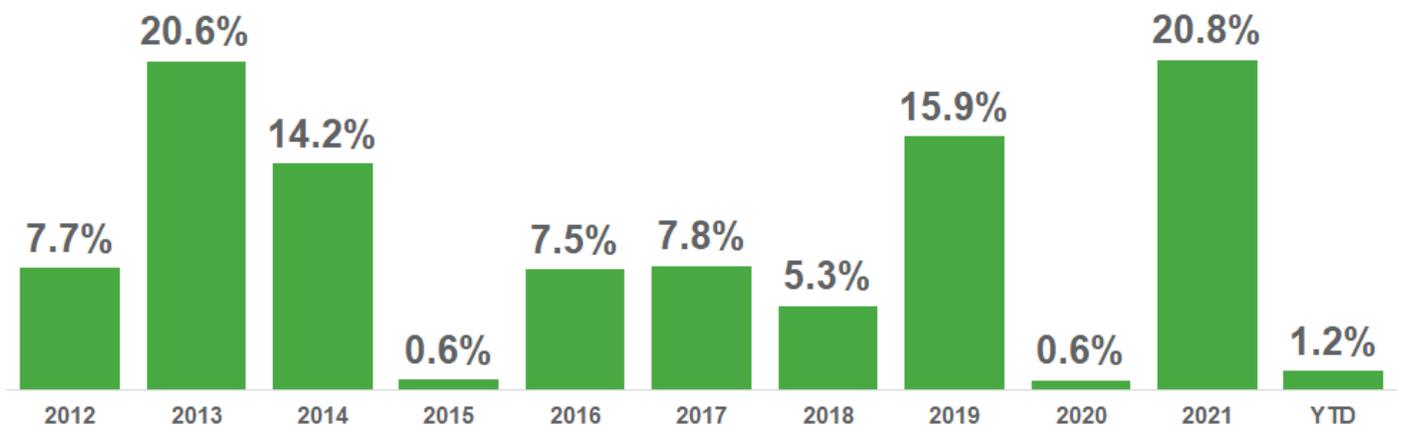
## The Golden Rule

The Value Fund was up +1.2% in Q1. The US dollar lowered our Q1 returns by approximately -1.0%. Markets were downright ugly and despite a rebound in March, most of the major indices ended Q1 in negative territory: DJIA -5.2%, S&P 500 -5.7%, Nasdaq -10.0% and S&P/TSX +3.8%.<sup>(1)</sup> Investors holding more speculative stocks have seen even steeper declines (and possibly a permanent impairment of their capital).

Even “safe” US Treasuries were down -5.6% for the quarter. We have long shared our view that lending the government our money for a decade in exchange for a 2% yield strikes us as a bad idea.

Longtime readers will know that we aim to grow our investors’ capital while also being mindful of capital preservation and risk management. It is only during times of market stress that investment portfolios are truly put to the test. Fortunately, our [house of bricks](#) was up to the challenge.

Given the market environment, the Value Fund is off to an excellent start to the year. We are well-positioned to continue our streak of 10+ consecutive years of delivering positive returns to our clients.



<sup>(1)</sup> Index returns are for the total return indexes which include dividends and are measured in Canadian dollars, the Value Fund’s reporting currency.

## Investing's Golden Rule

The Golden Rule of “do unto others ...” has a less-well-known parallel in the investment world which was coined by the Oracle of Omaha:

Rule #1: Don't lose money.

Rule #2: Don't forget Rule #1.

Investing's Golden Rule incorporates a concept that the human mind struggles to comprehend—power laws and the mathematics of uninterrupted compounding. Albert Einstein was on to something when he called compound interest the eighth wonder of the world.

Investing's Golden Rule sounds simple enough. But in practice, it is often forgotten, especially when stock markets are bullish and risk taking becomes widespread. Whenever it seems like everyone is making easy money, it is worth reminding yourself that risk is always lurking. What we wrote nine months ago in [Scorecard #34](#) bears repeating:

“Trying to predict and successfully time when the next storm will arrive is not a substitute for sturdy construction. Financial storms tend to arrive with little warning. The key to resilience is to know that they will inevitably come and to prepare in advance.”

Admittedly, we didn't know that the markets would sell off in early 2022. But as the bull market aged, cautionary signs (sloppy financial analysis, questionable valuations and outright foolishness) were appearing with greater frequency. **Shopify** (SHOP) worth more than the **Royal Bank of Canada** (RY)? We begged to differ. The market has since come to agree with us: Shopify is now down over 66% from its peak (and still overvalued in our opinion).

What will the market do for the balance of 2022? No one knows. No one. That includes the so-called experts on CNBC and BNN every day. It won't surprise you to learn that we spend *zero* time thinking about the market's short-term movements.

Instead, we focus on things that can be known. We know that market selloffs happen from time to time even though the catalyst is impossible to predict (e.g., a global pandemic, the war in Ukraine). We also know that over the long term, equity markets rise due to earnings growth. Another unvarying truth: high-quality and undervalued stocks exist in any market environment. They are just harder to find when things are rosy.

There are several other guiding investment principles that we follow, irrespective of market environment. For example, we stay out of bad neighbourhoods.

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The war in Ukraine is heartbreaking to watch. It is an unfortunate reality that parts of the world are run by nuclear-armed thugs. The war illustrates why we have always avoided investing in companies domiciled in or otherwise highly exposed to countries like Russia.

We invest our capital in the West. Canada, the United States, Western Europe, Australia and similar countries are all fair game. In the West, we know the rules. We know that our rights as shareholders will be respected and if they are abused, we have recourse to an independent judiciary. How do we define the West? Here's a great definition that we came across recently:

“The West is a series of institutions and values. The West is not a geographical place. Russia is European, but not Western. Japan is Western, but not European. “Western” means rule of law, democracy, private property, open markets, respect for the individual, diversity, pluralism of opinion, and all the other freedoms that we enjoy, which we sometimes take for granted.”<sup>(2)</sup>

Stephen Kotkin, Historian

Another guiding principle: we invest in companies that possess sustainable competitive advantages (moats), pricing power and utilize minimal financial leverage. The combination of these attributes position these companies to successfully adapt to inflation, rising interest rates and other adversities that inevitably arise from time to time.

Common sense principles like staying out of bad neighbourhoods and investing in quality companies guide our decision making at GreensKeeper. We think of these principles as tributaries that feed into Investing's Golden Rule.

Buffett once said that value investing is simple, but not easy. He was right. Fighting our temperament and mood swings between fear and greed is a serious investor's biggest challenge. Fortunately, GreensKeeper has remained disciplined in its approach and applied these principles since day one. Buy quality companies when they are on sale. Avoid leverage, folly and big mistakes that set you back. It is simple, but not easy.

## Portfolio Review

The biggest contributor to the portfolio in Q1 was none other than **Berkshire Hathaway** (BRK.A/B) +18.0%. With its fortress-like balance sheet (\$130 billion of excess cash that grows at \$2+ billion a month), Berkshire is a compounder whose intrinsic value increases over time and provides ballast to our portfolio. Over the decades, Warren has been the subject of attacks from critics who label him 'out of touch' whenever the stock has lagged temporary price surges in gold, cryptocurrency, etc. This criticism has been useful as it has presented us with the opportunity to purchase the stock cheaply when out of favour. We know that Warren tends to have the last laugh.

<sup>(2)</sup> Remnick, David, interview of Kotkin, Stephen: “The Weakness of the Despot: An expert on Stalin discusses Putin, Russia, and the West.”, *The New Yorker*, March 11, 2022.

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**TVA Group** (TVA.B) +18.4% was the second-largest contributor in Q1. We established our position in this Quebec-based small cap just over a year ago (click [here](#) for our original investment thesis). The company has delivered decent results and its highest margin segment (film production and audiovisual services) recently announced expansion plans which we welcomed. As a result, the stock is up over 50% since our purchase. Despite the price appreciation, the company still trades at less than five-times [Owner Earnings](#). Still far too cheap in our opinion. As a small cap, the stock is volatile and largely unknown. There will likely be some up and downs. But we suspect that eventually the market will value the stock more in line with our estimate of its intrinsic value in excess of \$6.40 per share.

Biotech **Vertex Pharmaceuticals** (VRTX) +18.8% was our next-largest contributor for the quarter. Our investment thesis for Vertex was very simple. The company's life-changing cystic fibrosis (CF) therapy continues to gain regulatory approvals and payer reimbursement around the world. This should drive sales growth for the company to the end of the decade. We figured that the company's CF franchise and its \$7 billion of cash (no debt) alone were worth at least \$230 per share. While the company's drug pipeline looked promising, at our average purchase price of \$194 per share, we weren't counting on it.

Since our purchase, Vertex's sickle cell disease candidate is showing promise. The company also announced positive—albeit early-stage—Phase 2 clinical trial data for its nonopioid pain candidate. So why was the stock so cheap when we were buying?

Biotech **Abbvie** (ABBV) has been exploring a Phase 2 CF candidate that they hinted may be superior to Vertex's CF franchise. A viable competitor to Vertex's CF cash cow and its 97% market share would materially lower our valuation for the company. But anyone who has studied drug development knows that the probability of Phase 2 drugs making it to market are relatively low (<16%). Even if ultimately successful, Abbvie's market launch would be years away and face an established treatment regimen being used by tens of thousands of patients. In the meantime, Vertex isn't standing still. They are currently working on an even better CF treatment that would also lower the royalty rates they are paying to a third-party.

Overall, we judged the risk of a major disruption to Vertex's CF franchise to be low and we position-sized the holding at 3% to mitigate a negative outcome. Abbvie has since delayed the release of its CF Phase 2 data several times. Abbvie's recent comments also seem to be downplaying the importance of their CF candidate to Abbvie's overall financial results. Reading between the lines, Abbvie's CF candidate may have issues.

With Vertex's drug pipeline starting to show promise and Abbvie less likely to be a threat, the market has taken notice and the stock currently trades at \$290. We love asymmetric situations like this. As Mohnish Pabrai would say "heads I win, tails I don't lose too much". A big thank you to J. Perez—a fellow VALUEX Klosters attendee—who brought the stock to our attention.

Our biggest detractor for the quarter—by a wide margin—was **Meta Platforms / Facebook** (FB) -33.9%. The company's Q4 results were good but its revenue guidance for the current quarter disappointing and the stock sold off accordingly. We have spent a lot of time recently thinking about our investment in the company.

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Facebook’s core advertising business is facing headwinds. Apple’s iOS privacy changes have made it harder for Facebook to track users, thus making its ad targeting less effective. We believe that Facebook has a strategy to overcome much of this challenge in the near term. In addition, Apple’s privacy changes hurt all social media companies and Facebook remains best-positioned to deliver attractive return on investments (ROIs) to advertisers relative to their other options outside of search. Long-term, we believe that Facebook’s core business is healthy and will remain a cash flow machine.

That said, the company’s capital allocation decisions leave much to be desired. Share repurchases are being instituted without consideration of the price paid. More concerning, Zuckerberg’s vision of building a Metaverse is burning about \$10 billion a year and growing. Given the health of the core business, Facebook can certainly afford to finance this venture. Considering his track record, we have to give Zuckerberg the benefit of the doubt when it comes to his vision of the platform of the future. However, we are wary of major technology shifts. Given the current stock price we added modestly to our position as we view the risk/reward attractive at current levels. But given the risks, we are monitoring the situation closely as it evolves.

### GreensKeeper Value Fund

Top 10 Holdings *	Sector
Alphabet Inc.	Technology
American Express	Financial Services
Anthem, Inc.	Healthcare & Pharma
Berkshire Hathaway Inc.	Insurance
Merck & Co., Inc.	Healthcare & Pharma
Meta Platforms, Inc.	Technology
S&P Global Inc.	Financial Services
TVA Group Inc.	Communications & Media
Vertex Pharmaceuticals	Healthcare & Pharma
Visa Inc.	Technology

\* As of Mar. 31, 2022. The Value Fund's holdings are subject to change and are not recommendations to buy or sell any security.

The Value Fund finished Q1 with an 11% net cash position and we are actively searching for attractive places to put it to work.

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## Firm Update

We are excited to welcome Ivey HBA students Michael Van Loon and Amir Yazdani to the firm's research team in May. A summer of stock picking is my idea of a good time. Their bios and those of the rest of our team can be found [here](#).

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In late 2021 we celebrated GreensKeeper's 10-year anniversary. Starting with a very modest \$3 million of assets under management (AUM) and a vision of the future, our growth has continued unabated. With the addition of separately managed accounts (SMAs) a few years ago to compliment the Value Fund, GreensKeeper's total assets under management (AUM) are approaching \$90 million and we are always looking for new clients.

Each of our employees has their *entire* investment portfolio invested at GreensKeeper. In my case, it represents over 70% of my household's net worth. We invest in the same stocks as our clients and our approach is one of partnership.

If our partnership approach resonates with you, or someone you know could use some help with their investments, please give me a call.

Michael P. McCloskey



President, Founder &  
Chief Investment Officer

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**GreensKeeper Value Fund**

March 31, 2022

**Fund Details**

	Class A	Class D*	Class F*	Class G**
Fund Codes	GRN 101	GRN 103	GRN 105	GRN 107
NAV	\$20.78	\$10.00	\$22.09	\$17.51
MER (%)	1.8%	2.3%	1.3%	< 1.8%
Min. Initial Investment	\$50,000	\$25,000	\$25,000	\$1 million
Load Structure	No Load			
Performance Fee	20% over 6.0% annual hurdle. High-water mark (perpetual).			
Registered Plan Status	100% Eligible (RRSPs, TFSA's, RESP's, RDSPs, LIRAs, RIFs, etc.)			
Inception Date	November 1, 2011			
Type of Fund	Long equity, Long-term capital appreciation			
Fund Category	Global Equity			
Currency	CAD			
Valuations	Monthly			
Redemptions	Monthly on 30 days' notice			
Distribution Frequency	Annually (December)			

Fund Distributions - \$/Unit (Class A)

2012 - \$0.2318	2016 - \$0.5416	2020 - \$0.0000
2013 - \$0.2147	2017 - \$0.0000	2021 - \$0.0000
2014 - \$0.6542	2018 - \$0.5752	
2015 - \$0.2939	2019 - \$0.5626	

**Service Providers**

Investment Manager	
Administrator and Registrar	
Auditor	
Custodian	
Legal Counsel	

**Investment Objective**

To deliver absolute returns to unitholders (net of all fees) in excess of both the S&P/TSX Index and the S&P500 Index (measured in Canadian dollars) over the long term. The Fund seeks to accomplish its set objective through investments in a concentrated portfolio, primarily in equities from any sector and market capitalization.

**Investment Eligibility**

Accredited Investors including Investment Advisors (IAs) with long-term time horizons seeking to better protect and diversify their clients' equity portfolios.

**Portfolio Performance (Class A)**



Compound Returns <sup>(1)(2)</sup>	Annualized						
	1 MO	YTD	1 YR	3 YR	5 YR	10 YR	Inception
Value Fund	1.7%	1.2%	15.2%	10.0%	9.4%	9.6%	9.5%

**Portfolio Allocations**

**Asset Mix \***

U.S. Equities	78.9%
Cash	11.3%
Canadian Equities	6.3%
EMEA Equities	3.5%

**Sector**

Technology	33.1%
Insurance	15.8%
Healthcare & Pharma	14.7%
Financial Services	13.5%
Cash & Equivalents	11.3%
Communication & Media	5.9%
Industrial	5.6%

\* Based on corporate domicile.

## GreensKeeper Value Fund

### Leadership Team



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### Statistical Analysis <sup>(3)</sup>

	Value Fund	S&P/TSX	S&P500 (\$CAD)
Fund Beta vs. Selected Index	n/a	0.51	0.59
Standard Deviation	8.0%	11.2%	11.2%
Sharpe Ratio	1.02	0.73	1.39
Best Month	8.7%	10.8%	11.6%
Worst Month	-7.1%	-17.4%	-8.1%
Percentage Positive Months	70.4%	67.2%	72.0%
Maximum Drawdown	-12.3%	-22.3%	-14.5%
CAGR Since Inception	9.5%	9.0%	18.0%

### Investment Philosophy

We follow a time-tested value investing process and conduct bottom-up fundamental research to identify attractive and underpriced equity investments for the portfolio. GreensKeeper believes in buying an interest in a quality business for less than its true worth or *intrinsic value*. That discount provides us with our *margin of safety* to safeguard our clients' investments.



#### Aversion to Leverage

Aversion To Leverage : We avoid the use of leverage. As a result, we are never forced to sell when market conditions are difficult (and stocks are undervalued).



#### Our Best Ideas

Only our best ~20 ideas find their way into the Value Fund. We prefer to assume shorter term volatility in exchange for what we expect will be longer-term outperformance.



#### How We View Risk

We reject the premise that volatility is the proper way to define and measure risk. Instead we believe that risk is best defined as the risk of a permanent loss of our clients' capital.

### Disclosures

<sup>(1)</sup> All returns are as at March 31, 2022, for Class A Units. <sup>(2)</sup> GreensKeeper Asset Management Inc. (GKAM) assumed the investment management responsibilities of the Value Fund on January 17, 2014. Prior to that date, the Value Fund was managed by Lightwater Partners Ltd. while Mr. McCloskey was employed by that firm. <sup>(3)</sup> Where applicable, all figures are annualized and based on Class A monthly returns since inception. Risk-free rate calculated using 90-day CDN T-bill rate. \* Class D Units are available to purchasers who acquire their Units through another eligible registered dealer. Class F Units are available to purchasers who participate in fee-based programs through eligible registered dealers. \*\* Class G Units are for purchasers who have greater than \$1 million managed by GreensKeeper and who enter into a Class G Agreement with us. Class G Units are not charged a management fee or performance fee by the Fund as Fees are paid directly to the Manager pursuant to the Class G Agreement.

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## GreensKeeper Value Fund

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### Disciplined

Value Investing is simple, but not easy. At GreensKeeper we put in the work and have the proper temperament to succeed in the stock market.

### Alignment of Interests

Our founder is among our largest investors and has over 70% of his family's net worth invested alongside our clients. Does your investment manager have any of his/her own money invested alongside yours?

### Owner Managed

Our clients deal directly with the people actually making the investment decisions. Do you know who is managing your money?

**#DemandMore**

## GreensKeeper Value Fund

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### Testimonials

Don't just take our word for it. See what our clients are saying:

*"My family has known Michael for over 20 years and we have invested in the Value Fund. He has a track record of success and we sleep soundly at night knowing that he is growing our investments safely."*

**Dr. Erin Ray,**  
Anesthesiologist  
Royal Victoria Hospital

*"I have known Michael for over 15 years and consider him a valued and trusted adviser. His prudent investment approach for the long term that ignores the short term market volatility is the reason we have invested much of our long term savings with him."*

**Erik de Witte**  
Entrepreneur, Former President  
TD Financing Services

*"I originally invested with GreensKeeper because I trusted Michael, felt that his strategy was right for me and his fee structure was very appropriate. The results to date have more than validated this decision."*

**Gary Webb**  
client since 2015

*"We began investing with GreensKeeper in 2013. A large portion of our three grandchildren's education money is guided by Michael McCloskey and his patient advice. We have a long-term view towards investing and trust in the fund's risk aversion strategy for preservation of capital. I recommend GreensKeeper to my friends and family."*

**Timothy A. Brown**  
President & CEO  
ROI Corporation

The foregoing testimonials are from existing GreensKeeper client families and may not be representative of the views of all people or investors. Certain testimonials were provided unsolicited and others were provided by request.